ACTIVISION BLIZZARD, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

(Amounts in millions, except per share data)

	Three Months En	ded September 30,	Nine Months End	led September 30,
	2012	2011	2012	2011
Net revenues:				
Product sales	\$ 536	\$ 369	\$ 2,208	\$ 2,197
Subscription, licensing and other revenues ¹	305	385	880	1,151
Total net revenues	841	754	3,088	3,348
Costs and expenses:				
Cost of sales - product costs	146	138	633	650
Cost of sales - online subscriptions	56	59	178	181
Cost of sales - software royalties and amortization	19	24	107	133
Cost of sales - intellectual property licenses	10	16	37	69
Product development	131	133	407	390
Sales and marketing	131	115	346	264
General and administrative	121	104	413	333
Restructuring		3	-	24
Total costs and expenses	614	592	2,121	2,044
Operating income	227	162	967	1,304
Investment and other income (expense), net	1	3	4	7
Income before income tax expense	228	165	971	1,311
Income tax expense	2	17	176	325
Net income	\$ 226	\$ 148	\$ 795	\$ 986
Basic earnings per common share	\$ 0.20	\$ 0.13	\$ 0.70	\$ 0.84
Weighted average common shares outstanding	1,109	1,140	1,113	1,151
Diluted earnings per common share ²	\$ 0.20	\$ 0.13	\$ 0.70	\$ 0.84
Weighted average common shares outstanding assuming dilution	1,114	1,148	1,118	1,160

¹ Subscription, licensing and other revenues represents revenues from *World of Warcraft* subscriptions, *Call of Duty Elite* memberships, licensing royalties from our products and franchises, value-added services, downloadable content, and other miscellaneous revenues.

² The company calculates earnings per share pursuant to the two-class method which requires the allocation of net income between common shareholders and participating security holders. We had, on a weighted-average basis, participating securities of approximately 27 million and 23 million for the three and nine months ended September 30, 2012, respectively, and we had, on a weighted-average basis, participating securities of approximately 17 million for the three and nine months ended September 30, 2011. Net income attributable to Activision Blizzard Inc. common shareholders used to calculate earnings per common share assuming dilution was \$221 million and \$779 million for the three and nine months ended September 30, 2012, as compared to the total net income of \$226 million and \$795 million for the same periods, respectively. Net income attributable to Activision Blizzard Inc. common shareholders used to calculate earnings per common share assuming dilution was \$146 million and \$972 million for the three and nine months ended September 30, 2011, as compared to total net income of \$148 million and \$986 million for the same periods, respectively.

ACTIVISION BLIZZARD, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited)

	S	September 30,	December 31,
		2012	2011
ASSETS			
Current assets:			
Cash and cash equivalents	\$	2,909 \$	3,165
Short-term investments		455	360
Accounts receivable, net		200	649
Inventories, net		291	14
Software development		164	13
Intellectual property licenses		13	2
Deferred income taxes, net		497	50°
Other current assets		173	390
Total current assets		4,702	5,380
Long-term investments		19	10
Software development		156	62
Intellectual property licenses		4	12
Property and equipment, net		148	163
Other assets		12	12
Intangible assets, net		80	8
Trademark and trade names		433	43:
Goodwill		7,107	7,11
Total assets	\$	12,661 \$	13,27
IABILITIES AND SHAREHOLDERS' EQUITY	·		
Current liabilities:			
Accounts payable	\$	253 \$	39
Deferred revenues		847	1,47
Accrued expenses and other liabilities		455	69-
Total current liabilities		1,555	2,550
Deferred income taxes, net		60	5:
Other liabilities		163	174
Total liabilities	·	1,778	2,78
•			
Shareholders' equity:			
Common stock			-
Additional paid-in capital		9,418	9,61
Retained earnings		1,539	94
Accumulated other comprehensive income (loss)		(74)	(72
Total shareholders' equity		10,883	10,49
Total liabilities and shareholders' equity	\$	12,661 \$	13,27

ACTIVISION BLIZZARD, INC. AND SUBSIDIARIES RECONCILIATION OF GAAP NET INCOME TO NON-GAAP MEASURES

(Amounts in millions, except earnings per share data)

Three months ended September 30, 2012		Net Revenues		of Sales -	-	S	Cost of Sales - oftware Royalties and Amortization	al	Product Development		Sales and Iarketing	General and Administrative	To	otal Costs and Expenses
GAAP Measurement		\$ 841	\$	146	\$ 50	6	\$ 19	\$ 10	\$ 131	1 \$	131	\$ 12	1 \$	614
Less: Net effect from deferral in net revenues and related cost of sales	(a)	(90))	(5)		-	23	2	-	-	-		-	20
Less: Stock-based compensation	(b)		-	-		-	(1)	-	(5	i)	(2)	(2	5)	(34)
Less: Amortization of intangible assets	(c)		-	-		-	=	(3)	-	-	-		-	(3)
Non-GAAP Measurement		\$ 751	\$	141	\$ 50	6	\$ 41	\$ 9	\$ 126	5 \$	129	\$ 9	5 \$	597

Three months ended September 30, 2012		•	rating ome	Net I	ncome	Earnings Share	uted Earnings per Share
GAAP Measurement		\$	227	\$	226	\$ 0.20	\$ 0.20
Less: Net effect from deferral in net revenues and related cost of sales	(a)		(110)		(83)	(0.07)	(0.07)
Less: Stock-based compensation	(b)		34		23	0.02	0.02
Less: Amortization of intangible assets	(c)		3		2	-	-
Non-GAAP Measurement		\$	154	\$	168	\$ 0.15	\$ 0.15

Nine months ended September 30, 2012		Net Revenues	Cost of Sales Product Cost		Cost of Sales - Software Royalties and Amortization		Product Development	Sales and Marketing	General and Administrative	Total Costs and Expenses
GAAP Measurement		\$ 3,088	\$ 633	\$ 178	\$ 107	\$ 37	\$ 407	\$ 346	\$ 413	\$ 2,121
Less: Net effect from deferral in net revenues and related cost of sales	(a)	(695	(186	·		-	-	-	-	(181)
Less: Stock-based compensation	(b)				(6	-	(14)	(5)	(60)	(85)
Less: Amortization of intangible assets	(c)					- (7)	-	-	=	(7)
Non-GAAP Measurement		\$ 2,393	\$ 44	\$ 178	\$ 100	\$ 30	\$ 393	\$ 341	\$ 353	\$ 1,848

			Net In				Di	luted Earnings per Share
	\$	967	\$	795	\$	0.70	\$	0.70
(a)		(514)		(401)		(0.35)		(0.35)
(b)		85		60		0.05		0.05
(c)		7		5		-		
	\$	545	\$	459	\$	0.40	\$	0.40
	(b)	(a) (b)	(a) (514) (b) 85 (c) 7	S 967 S (514) (b) 85 (c) 7	S 967 \$ 795	Net Income per	S 967 975 970	Net Income Per Share

- (a) Reflects the net change in deferred net revenues and related cost of sales.
- (b) Includes expense related to stock-based compensation.
- (c) Reflects amortization of intangible assets.

The company calculates earnings per share pursuant to the two-class method which requires the allocation of net income between common shareholders and participating security holders. Net income attributable to Activision Blizzard common shareholders used to calculate non-GAAP earnings per common share assuming dilution was \$164 million and \$449 million for the three and nine months ended September 30, 2012 as compared to the total non-GAAP net income of \$168 million and \$459 million for the same periods, respectively.

The per share adjustments are presented as calculated, and the GAAP and non-GAAP earnings per share information is also presented as calculated. The sum of these measures, as presented, may differ due to the impact of rounding.

ACTIVISION BLIZZARD, INC. AND SUBSIDIARIES RECONCILIATION OF GAAP NET INCOME TO NON-GAAP MEASURES

(Amounts in millions, except earnings per share data)

				Cost of S		Cost of Sales		Cost of Sales - Software Royalties	Cost of Sales		Product	Sa	les and	General and		Total Costs and
Three months ended September 30, 2011		Net Rev	venues	Product	. Costs	Subscription	ns	and Amortization	Property Licens	ses	Development	Ma	rketing	Administrative	Restructuring	Expenses
GAAP Measurement		\$	754	\$	138	\$	59	\$ 24	\$	16	\$ 133	\$	115	\$ 104	\$ 3	\$ 592
Less: Net effect from deferral in net revenues and related cost of sales	(a)		(127)	ı	(10)	(-	(10)		(2)	-		-	-	-	(22
Less: Stock-based compensation	(b)		-	ı	_J	(-	_1		-	(5))	(2)	(11)	-	(18
Less: Restructuring	(c)		-	ı	_J	(-	_1		-	-		-	-	(3)	(3
Less: Amortization of intangible assets	(d)		_		J		-	_		(7)	-		-	-	-	(7
Non-GAAP Measurement	,	\$	627	\$	128	\$	59	\$ 14	\$	7	\$ 128	\$	113	\$ 93	\$ -	\$ 54.

Three months ended September 30, 2011		•	rating ome	Net I	ncome	Earnings r Share	Dil	uted Earnings per Share
GAAP Measurement		\$	162	\$	148	\$ 0.13	\$	0.13
Less: Net effect from deferral in net revenues and related cost of sales	(a)		(105)		(81)	(0.07)		(0.07)
Less: Stock-based compensation	(b)		18		13	0.01		0.01
Less: Restructuring	(c)		3		2	-		-
Less: Amortization of intangible assets	(d)		7		5	-		-
Non-GAAP Measurement		\$	85	\$	87	\$ 0.07	\$	0.07

Nine months ended September 30, 2011		Net Revenues		of Sales -	Cost of Sales Online Subscriptions	Softwar	of Sales - re Royalties nortization	Cost of Sales Intellectual Property Lice	l	Product Development		ales and arketing	General and Administrative	Restructuring	Total Costs and Expenses
GAAP Measurement		\$ 3,348	3 \$	650	\$ 18	\$	133	\$	69	\$ 390) \$	264	\$ 333	\$ 24	\$ 2,044
Less: Net effect from deferral in net revenues and related cost of sales	(a)	(1,268	3)	(220)		-	(84)		(21)	-	-	-	-	-	(325)
Less: Stock-based compensation	(b)		-	-		-	(8)		-	(15	i)	(4)	(34)	-	(61)
Less: Restructuring	(c)		-	-		-	-		-	-	-	-	-	(24)	(24)
Less: Amortization of intangible assets	(d)		-	-		-	(1)		(21)	-	-	-	-	-	(22)
Non-GAAP Measurement		\$ 2,080	\$	430	\$ 18	\$	40	\$	27	\$ 375	\$	260	\$ 299	\$ -	\$ 1,612

Nine months ended September 30, 2011		-	rating ome	Net I	ncome	Earnings Share	ted Earnings per Share
GAAP Measurement		\$	1,304	\$	986	\$ 0.84	\$ 0.84
Less: Net effect from deferral in net revenues and related cost of sales	(a)		(943)		(699)	(0.60)	(0.59)
Less: Stock-based compensation	(b)		61		43	0.04	0.04
Less: Restructuring	(c)		24		18	0.02	0.02
Less: Amortization of intangible assets	(d)		22		14	0.01	0.01
Non-GAAP Measurement		\$	468	\$	362	\$ 0.31	\$ 0.31

- (a) Reflects the net change in deferred net revenues and related cost of sales.
- (b) Includes expense related to stock-based compensation.
- (c) Reflects restructuring related to our Activision Publishing operations.
- (d) Reflects amortization of intangible assets.

The company calculates earnings per share pursuant to the two-class method which requires the allocation of net income between common shareholders and participating security holders. Net income attributable to Activision Blizzard Inc. common shareholders used to calculate non-GAAP earnings per common share assuming dilution was \$85 million and \$357 million for the three and nine months ended September 30, 2011 as compared to total non-GAAP net income of \$87 million and \$362 million for the same periods, respectively.

The per share adjustments are presented as calculated, and the GAAP and non-GAAP earnings per share information is also presented as calculated. The sum of these measures, as presented, may differ due to the impact of rounding.

ACTIVISION BLIZZARD, INC. AND SUBSIDIARIES FINANCIAL INFORMATION

For the Three And Nine Months Ended September 30, 2012 and 2011

					Three Mon	ths Ended			
	S	eptember	30, 2012		September	30, 2011		\$ Increase	% Increase
	A	mount	% of Total		Amount	% of Total	_	(Decrease)	(Decrease)
GAAP Net Revenues by Distribution Channel									
Retail channel	\$	357	43	% \$	250	33	% \$	107	43 %
Digital online channels ¹		430	51		427	57		3	1
Total Activision and Blizzard	· · · · ·	787	94		677	90		110	16
Distribution		54	6	_	77	10		(23)	(30)
Total consolidated GAAP net revenues		841	100	_	754	100	_	87	12
Change in Deferred Net Revenues ²									
Retail channel		(87)			(86)				
Digital online channels ¹		(3)			(41)				
Total changes in deferred net revenues		(90)		_	(127)				
Non-GAAP Net Revenues by Distribution Channel									
Retail channel		270	36		164	26		106	65
Digital online channels ¹		427	57		386	62		41	11
Total Activision and Blizzard		697	93		550	88	_	147	27
Distribution		54	7		77	12		(23)	(30)
Total non-GAAP net revenues ³	\$	751	100	% \$	627	100	% \$	124	20 %

					Nine Mont	hs Ended			
		September	30, 2012		September	30, 2011		\$ Increase	% Increase
	A	mount	% of Total		Amount	% of Total		(Decrease)	(Decrease)
GAAP Net Revenues by Distribution Channel									
Retail channel	\$	1,837	60	% \$	1,856	56	% \$	(19)	(1) %
Digital online channels ¹		1,085	35		1,278	38		(193)	(15)
Total Activision and Blizzard		2,922	95		3,134	94		(212)	(7)
Distribution		166	5		214	6		(48)	(22)
Total consolidated GAAP net revenues		3,088	100	_	3,348	100	_	(260)	(8)
Change in Deferred Net Revenues ²									
Retail channel		(832)			(1,240)				
Digital online channels ¹		137			(28)				
Total changes in deferred net revenues		(695)		_	(1,268)				
Non-GAAP Net Revenues by Distribution Channel									
Retail channel		1,005	42		616	30		389	63
Digital online channels ¹		1,222	51		1,250	60		(28)	(2)
Total Activision and Blizzard		2,227	93		1,866	90	_	361	19
Distribution		166	7		214	10	_	(48)	(22)
Total non-GAAP net revenues ³	\$	2,393	100	% \$	2,080	100	% \$	313	15 %

¹ Net revenues from digital online channel represent revenues from subscriptions and memberships, licensing royalties, value-added services, downloadable content, digitally distributed products, and wireless devices.

² We provide net revenues including (in accordance with GAAP) and excluding (non-GAAP) the impact of changes in deferred net revenues. ³ Total non-GAAP net revenues presented also represents our total operating segment net revenues.

ACTIVISION BLIZZARD, INC. AND SUBSIDIARIES FINANCIAL INFORMATION

For the Three Months Ended September 30, 2012 and 2011

	September 30, 2012		S	eptember	30, 2011	\$ Increase	% Increase	
	An	ount	% of Total	A	mount	% of Total	(Decrease)	(Decrease)
GAAP Net Revenues by Segment/Platform Mix								
Activision and Blizzard:								
Online subscriptions ¹	\$	226	27 %	\$	336	44 %	\$ (110)	(33)%
PC and Other ⁵		314	37		45	6	269	598
Sony PlayStation 3		81	10		100	14	(19)	(19)
Microsoft Xbox 360		121	14		144	19	(23)	(16)
Nintendo Wii		25	3		33	4	(8)	(24)
Total console ²		227	27		277	37	(50)	(18)
Sony PlayStation Portable		2			4	1	(2)	(50)
Nintendo 3DS and DS		18	2		15	2	3	
Total handheld		20	2		19	3	1	-
Total Activision and Blizzard		787	93		677	90	110	-
Total Flott vision and Blizzard		707			077			
Distribution:								
Total Distribution		54	7		77	10	(23)	(30)
Total consolidated GAAP net revenues		841	100		754	100	87	-
Total consolidated GAAL liet revenues		041			734			. 12
Change in Deferred Net Revenues ³								
Activision and Blizzard:								
		110			((2))			
Online subscriptions ¹		119			(62)			
PC and Other ⁵		(165)			(5)			
Sony PlayStation 3		(12)			(18)			
Microsoft Xbox 360		(30)			(36)			
Nintendo Wii		(2)			(5)			
Total console ²		(44)			(59)			
Nintendo 3DS and DS					(1)			
Total changes in deferred net revenues		(90)			(127)			
Non-GAAP Net Revenues by Segment/Platform Mix								
Activision and Blizzard:								
Online subscriptions ¹		345	46		274	44	71	26
PC and Other ⁵		149	20		40	6	109	273
Sony PlayStation 3		69	9		82	13	(13)	(16)
Microsoft Xbox 360		91	12		108	17	(17)	` /
Nintendo Wii		23	3		28	5	(5)	
Total console ²		183	24		218	35	(35)	-
Sony PlayStation Portable		2			4	1	(2)	
Nintendo 3DS and DS		18	3		14	2	4	
Total handheld		20	3	_	18	3	2	
								-
Total Activision and Blizzard	-	697	93		550	88	147	. 27
Distribution:								
Total Distribution		54	7		77	12	(23)	(30)
Total non-GAAP net revenues ⁴	\$	751	100 %	\$	627	100 %	\$ 124	• ' '
Total non-OAAI net revenues	φ	/31	100 %	φ	027	100 %	φ 124	- 20 %

¹ Revenue from online subscriptions consists of revenue from all *World of Warcraft* products, including subscriptions, boxed products, expansion packs, licensing royalties, and value-added services. It also includes revenues from *Call of Duty Elite* memberships.

Downloadable content and their related revenues are included in each respective console platforms and total console.
 We provide net revenues including (in accordance with GAAP) and excluding (non-GAAP) the impact of changes in deferred net revenues.

⁴ Total non-GAAP net revenues presented also represents our total operating segment net revenues.

⁵ Other includes standalone sales of toys and accessories products from Skylanders franchise, mobile sales and other physical merchandise and accessories.

ACTIVISION BLIZZARD, INC. AND SUBSIDIARIES FINANCIAL INFORMATION

For the Nine Months Ended September 30, 2012 and 2011

			hs Ended					
	September 30, 2012				September	30, 2011	\$ Increase	% Increase
	A	mount %	of Total	A	mount	% of Total	(Decrease)	(Decrease)
GAAP Net Revenues by Segment/Platform Mix								
Activision and Blizzard:								
Online subscriptions ¹	\$	701	23 %	\$	1,090	33 %	\$ (389)	(36)%
PC and Other ⁵		727	24		251	8	476	190
Sony PlayStation 3		617	20		686	20	(69)	(10)
Microsoft Xbox 360		705	23		840	25	(135)	(16)
Nintendo Wii		108	3		185	6	(77)	(42)
Total console ²		1,430	46		1,711	51	(281)	(16)
Sony PlayStation Portable		5			12		(7)	(58)
Nintendo 3DS and DS		59	2		70	2	(11)	(16)
Total handheld		64	2		82	2	(18)	(22)
Total Activision and Blizzard		2,922	95		3,134	94	(212)	(7)
Distribution:								
Total Distribution		166	5		214	6	(48)	(22)
Total consolidated GAAP net revenues		3,088	100		3,348	100	(260)	(8)
Change in Deferred Net Revenues ³								
Activision and Blizzard:		92			(105)			
Online subscriptions ¹ PC and Other ⁵		92 126			(185)			
					(129)			
Sony PlayStation 3 Microsoft Xbox 360		(412)			(417)			
Nintendo Wii		(469)			(440)			
Total console ²		(27)			(90)			
		(908)			(947)			
Nintendo 3DS and DS		(5)			(7)			
Total changes in deferred net revenues		(695)			(1,268)			
Non-GAAP Net Revenues by Segment/Platform Mix								
Activision and Blizzard:								
Online subscriptions ¹		793	33		905	44	(112)	(12)
PC and Other ⁵		853	36		122	6	731	599
Sony PlayStation 3		205	9		269	12	(64)	(24)
Microsoft Xbox 360		236	10		400	19	(164)	(41)
Nintendo Wii		81	3		95	5	(14)	(15)
Total console ²		522	22		764	36	(242)	(32)
Sony PlayStation Portable		5			12	1	(7)	(58)
Nintendo 3DS and DS		54	2		63	3	(9)	(14)
Total handheld		59	2		75	4	(16)	(21)
Total Activision and Blizzard		2,227	93		1,866	90	361	19
Distribution:								
Total Distribution		166	7		214	10	(48)	(22)
Total non-GAAP net revenues ⁴	\$	2,393	100 %	\$	2,080	100 %	\$ 313	15 %

¹ Revenue from online subscriptions consists of revenue from all World of Warcraft products, including subscriptions, boxed products, expansion packs, licensing royalties, and value-added services. It also includes revenues from *Call of Duty Elite* memberships.

Downloadable content and their related revenues are included in each respective console platforms and total console.
 We provide net revenues including (in accordance with GAAP) and excluding (non-GAAP) the impact of changes in deferred net revenues.

⁴ Total non-GAAP net revenues presented also represents our total operating segment net revenues.

⁵ Other includes standalone sales of toys and accessories products from Skylanders franchise, mobile sales and other physical merchandise and accessories.

ACTIVISION BLIZZARD, INC. AND SUBSIDIARIES FINANCIAL INFORMATION

For the Three and Nine Months Ended September 30, 2012 and 2011

	September 30, 201		r 30, 2012		Septembe	r 30, 2011	\$ Increase		% Increase
	An	nount	% of Total	Ar	nount	% of Total	(Dec	rease)	(Decrease)
GAAP Net Revenues by Geographic Region	· · · · · · · · · · · · · · · · · · ·								
North America	\$	403	48 %	\$	360	48 %	\$	43	12 %
Europe		333	40		323	43		10	3
Asia Pacific		105	12		71	9		34	48
Total consolidated GAAP net revenues		841	100		754	100		87	12
Change in Deferred Net Revenues ¹									
North America		(49)			(72)				
Europe		(9)			(45)				
Asia Pacific		(32)			(10)				
Total changes in net revenues		(90)			(127)				
Non-GAAP Net Revenues by Geographic Region									
North America		354	47		288	46		66	23
Europe		324	43		278	44		46	17
Asia Pacific		73	10		61	10		12	20
Total non-GAAP net revenues ²	\$	751	100 %	\$	627	100 %	\$	124	20 %

	Nine Months Ended								
	September 30, 2012		September 30, 2011				\$ Increase	% Increase	
		Amount	% of Total		Amount	% of Total		(Decrease)	(Decrease)
GAAP Net Revenues by Geographic Region	-								
North America	\$	1,567	51 %	\$	1,687	51 %	\$	(120)	(7)%
Europe		1,220	39		1,385	41		(165)	(12)
Asia Pacific		301	10		276	8		25	9
Total consolidated GAAP net revenues		3,088	100		3,348	100		(260)	(8)
Change in Deferred Net Revenues ¹									
North America		(459)			(703)				
Europe		(243)			(499)				
Asia Pacific		7			(66)				
Total changes in net revenues		(695)			(1,268)				
Non-GAAP Net Revenues by Geographic Region									
North America		1,108	46		984	47		124	13
Europe		977	41		886	43		91	10
Asia Pacific		308	13		210	10		98	47
Total non-GAAP net revenues ²	\$	2,393	100 %	\$	2,080	100 %	\$	313	15 %

¹ We provide net revenues including (in accordance with GAAP) and excluding (non-GAAP) the impact of changes in deferred net revenues.

² Total non-GAAP net revenues presented also represents our total operating segment net revenues.

ACTIVISION BLIZZARD, INC. AND SUBSIDIARIES SEGMENT INFORMATION

For the Three and Nine Months Ended September 30, 2012 and 2011

	Three Months Ended								
		September 3	30, 2012		September 3	30, 2011		\$ Increase	% Increase
	A	mount	% of Total	I	Amount	% of Total		(Decrease)	(Decrease)
Segment net revenues:									
Activision ¹	\$	283	34 %	\$	253	34 %	\$	30	12 %
Blizzard ²		414	49		297	39		117	39
Distribution ³		54	6		77	10	_	(23)	(30)
Operating segment total		751	89		627	83		124	20
Reconciliation to consolidated net revenues:									
Net effect from deferral of net revenues		90	11		127	17			
Consolidated net revenues	\$	841	100 %	\$	754	100 %	\$	87	12 %
Segment income from operations:									
Activision ¹	\$	(14)		\$	(36)		\$	22	(61)
Blizzard ²		168			120			48	40
Distribution ³					1			(1)	(100)
Operating segment total		154			85			69	81
Reconciliation to consolidated operating income and									
consolidated income before income tax expense:									
Net effect from deferral of net revenues and related cost of sales		110			105				
Stock-based compensation expense		(34)			(18)				
Restructuring					(3)				
Amortization of intangible assets		(3)			(7)				
Consolidated operating income		227			162			65	40
Investment and other income (expense), net		1			3				
Consolidated income before income tax expense	\$	228		\$	165		\$	63	38 %
Operating margin from total operating segments		21%			14%				
					Nine Month	s Ended			
		September 3	30, 2012		Nine Month September 3			\$ Increase	% Increase
	A	September 3	80, 2012 % of Total					\$ Increase (Decrease)	% Increase (Decrease)
Segment net revenues:	A	•			September 3	30, 2011			
Activision ¹	A	•			September 3	30, 2011	<u> </u>		
		mount	% of Total		September 3 Amount	30, 2011 % of Total	\$	(Decrease)	(Decrease)
Activision ¹		smount 928	% of Total 30 %		September 3 Amount	30, 2011 % of Total 27 %	\$	(Decrease)	(Decrease)
Activision ¹ Blizzard ²		928 1,299	% of Total 30 % 42		September 3 Amount 898 968	30, 2011 % of Total 27 % 29	\$ 	(Decrease) 30 331	(Decrease) 3 % 34
Activision ¹ Blizzard ² Distribution ³ Operating segment total Reconciliation to consolidated net revenues:		928 1,299 166 2,393	% of Total 30 % 42 5 77		September 3 Amount	30, 2011 % of Total 27 % 29 6 62	\$	(Decrease) 30 331 (48)	(Decrease) 3 % 34 (22)
Activision ¹ Blizzard ² Distribution ³ Operating segment total		928 1,299 166	% of Total 30 % 42 5 77		898 968 214 2,080	30, 2011 % of Total 27 % 29 6 62	\$	(Decrease) 30 331 (48)	(Decrease) 3 % 34 (22)
Activision ¹ Blizzard ² Distribution ³ Operating segment total Reconciliation to consolidated net revenues:		928 1,299 166 2,393	% of Total 30 % 42 5 77		September 3 Amount	30, 2011 % of Total 27 % 29 6 62	\$	(Decrease) 30 331 (48)	(Decrease) 3 % 34 (22)
Activision ¹ Blizzard ² Distribution ³ Operating segment total Reconciliation to consolidated net revenues: Net effect from deferral of net revenues Consolidated net revenues Segment income (loss) from operations:	\$	928 1,299 166 2,393	% of Total 30 % 42 5 77	\$	898 968 214 2,080 1,268 3,348	30, 2011 % of Total 27 % 29 6 62	\$	30 331 (48) 313	(Decrease) 3 % 34 (22) 15
Activision ¹ Blizzard ² Distribution ³ Operating segment total Reconciliation to consolidated net revenues: Net effect from deferral of net revenues Consolidated net revenues Segment income (loss) from operations: Activision ¹		928 1,299 166 2,393 695 3,088	% of Total 30 % 42 5 77	\$	898 968 214 2,080 1,268 3,348	30, 2011 % of Total 27 % 29 6 62	_	(Decrease) 30 331 (48) 313 (260)	(Decrease) 3 % 34 (22) 15
Activision ¹ Blizzard ² Distribution ³ Operating segment total Reconciliation to consolidated net revenues: Net effect from deferral of net revenues Consolidated net revenues Segment income (loss) from operations:	\$	928 1,299 166 2,393 695 3,088	% of Total 30 % 42 5 77	\$	898 968 214 2,080 1,268 3,348	30, 2011 % of Total 27 % 29 6 62	\$	30 331 (48) 313 (260)	(Decrease) 3 % 34 (22) 15
Activision ¹ Blizzard ² Distribution ³ Operating segment total Reconciliation to consolidated net revenues: Net effect from deferral of net revenues Consolidated net revenues Segment income (loss) from operations: Activision ¹	\$	928 1,299 166 2,393 695 3,088	% of Total 30 % 42 5 77	\$	898 968 214 2,080 1,268 3,348	30, 2011 % of Total 27 % 29 6 62	\$	(Decrease) 30 331 (48) 313 (260)	(Decrease) 3 % 34 (22) 15 (8)%
Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated net revenues: Net effect from deferral of net revenues Consolidated net revenues Segment income (loss) from operations: Activision¹ Blizzard²	\$	928 1,299 166 2,393 695 3,088	% of Total 30 % 42 5 77	\$	898 968 214 2,080 1,268 3,348	30, 2011 % of Total 27 % 29 6 62	\$	(Decrease) 30 331 (48) 313 (260) (126) 204	(Decrease) 3 % 34 (22) 15 (8)% (300)% 48
Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated net revenues: Net effect from deferral of net revenues Consolidated net revenues Segment income (loss) from operations: Activision¹ Blizzard² Distribution³	\$	928 1,299 166 2,393 695 3,088 (84) 629	% of Total 30 % 42 5 77	\$	898 968 214 2,080 1,268 3,348 42 425 1	30, 2011 % of Total 27 % 29 6 62	\$	(Decrease) 30 331 (48) 313 (260) (126) 204 (1)	(Decrease) 3 % 34 (22) 15 (8)% (300)% 48 (100)
Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated net revenues: Net effect from deferral of net revenues Consolidated net revenues Segment income (loss) from operations: Activision¹ Blizzard² Distribution³ Operating segment total	\$	928 1,299 166 2,393 695 3,088 (84) 629 545	% of Total 30 % 42 5 77	\$	September 3 Amount 898 968 214 2,080 1,268 3,348	30, 2011 % of Total 27 % 29 6 62	\$	(Decrease) 30 331 (48) 313 (260) (126) 204 (1)	(Decrease) 3 % 34 (22) 15 (8)% (300)% 48 (100)
Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated net revenues: Net effect from deferral of net revenues Consolidated net revenues Segment income (loss) from operations: Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated operating income and consolidated income before income tax expense: Net effect from deferral of net revenues and related cost of sales	\$	928 1,299 166 2,393 695 3,088 (84) 629 545	% of Total 30 % 42 5 77	\$	September 3 Amount 898 968 214 2,080 1,268 3,348 42 425 1 468 468 943	30, 2011 % of Total 27 % 29 6 62	\$	(Decrease) 30 331 (48) 313 (260) (126) 204 (1)	(Decrease) 3 % 34 (22) 15 (8)% (300)% 48 (100)
Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated net revenues: Net effect from deferral of net revenues Consolidated net revenues Segment income (loss) from operations: Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated operating income and consolidated income before income tax expense:	\$	928 1,299 166 2,393 695 3,088 (84) 629 545	% of Total 30 % 42 5 77	\$	September 3 Amount 898 968 214 2,080 1,268 3,348	30, 2011 % of Total 27 % 29 6 62	\$	(Decrease) 30 331 (48) 313 (260) (126) 204 (1)	(Decrease) 3 % 34 (22) 15 (8)% (300)% 48 (100)
Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated net revenues: Net effect from deferral of net revenues Consolidated net revenues Segment income (loss) from operations: Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated operating income and consolidated income before income tax expense: Net effect from deferral of net revenues and related cost of sales	\$	928 1,299 166 2,393 695 3,088 (84) 629 545	% of Total 30 % 42 5 77	\$	September 3 Amount 898 968 214 2,080 1,268 3,348 42 425 1 468 468 943	30, 2011 % of Total 27 % 29 6 62	\$	(Decrease) 30 331 (48) 313 (260) (126) 204 (1)	(Decrease) 3 % 34 (22) 15 (8)% (300)% 48 (100)
Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated net revenues: Net effect from deferral of net revenues Consolidated net revenues Segment income (loss) from operations: Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated operating income and consolidated income before income tax expense: Net effect from deferral of net revenues and related cost of sales Stock-based compensation expense	\$	928 1,299 166 2,393 695 3,088 (84) 629 545	% of Total 30 % 42 5 77	\$	September 3	30, 2011 % of Total 27 % 29 6 62	\$	(Decrease) 30 331 (48) 313 (260) (126) 204 (1)	(Decrease) 3 % 34 (22) 15 (8)% (300)% 48 (100)
Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated net revenues: Net effect from deferral of net revenues Consolidated net revenues Segment income (loss) from operations: Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated operating income and consolidated income before income tax expense: Net effect from deferral of net revenues and related cost of sales Stock-based compensation expense Restructuring	\$	928 1,299 166 2,393 695 3,088 (84) 629 545	% of Total 30 % 42 5 77	\$	\$98 968 214 2,080 1,268 3,348 42 425 1 468	30, 2011 % of Total 27 % 29 6 62	\$	(Decrease) 30 331 (48) 313 (260) (126) 204 (1)	(Decrease) 3 % 34 (22) 15 (8)% (300)% 48 (100)
Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated net revenues: Net effect from deferral of net revenues Consolidated net revenues Segment income (loss) from operations: Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated operating income and consolidated income before income tax expense: Net effect from deferral of net revenues and related cost of sales Stock-based compensation expense Restructuring Amortization of intangible assets	\$	928 1,299 166 2,393 695 3,088 (84) 629 545	% of Total 30 % 42 5 77	\$	\$98 968 214 2,080 1,268 3,348 42 425 1 468 943 (61) (24) (22)	30, 2011 % of Total 27 % 29 6 62	\$	(Decrease) 30 331 (48) 313 (260) (126) 204 (1) 77	(Decrease) 3 % 34 (22) 15 (8)% (300)% 48 (100) 16
Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated net revenues: Net effect from deferral of net revenues Consolidated net revenues Segment income (loss) from operations: Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated operating income and consolidated income before income tax expense: Net effect from deferral of net revenues and related cost of sales Stock-based compensation expense Restructuring Amortization of intangible assets Consolidated operating income	\$	928 1,299 166 2,393 695 3,088 (84) 629 545 514 (85) (7) 967	% of Total 30 % 42 5 77	\$	\$98 968 214 2,080 1,268 3,348 42 425 1 468 943 (61) (24) (22) 1,304	30, 2011 % of Total 27 % 29 6 62	\$	(Decrease) 30 331 (48) 313 (260) (126) 204 (1) 77	(Decrease) 3 % 34 (22) 15 (8)% (300)% 48 (100) 16
Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated net revenues: Net effect from deferral of net revenues Consolidated net revenues Segment income (loss) from operations: Activision¹ Blizzard² Distribution³ Operating segment total Reconciliation to consolidated operating income and consolidated income before income tax expense: Net effect from deferral of net revenues and related cost of sales Stock-based compensation expense Restructuring Amortization of intangible assets Consolidated operating income Investment and other income (expense), net	<u>s</u>	928 1,299 166 2,393 695 3,088 (84) 629 545 514 (85) (7) 967 4	% of Total 30 % 42 5 77	\$	\$98 968 214 2,080 1,268 3,348 42 425 1 468 943 (61) (24) (22) 1,304 7	30, 2011 % of Total 27 % 29 6 62	\$ \$	(Decrease) 30 331 (48) 313 (260) (126) 204 (1) 77	(Decrease) 3 % 34 (22) 15 (8)% (300)% 48 (100) 16

¹ Activision Publishing ("Activision") — publishes interactive entertainment products and contents.

² Blizzard — Blizzard Entertainment, Inc. and its subsidiaries ("Blizzard") publishes PC games and online subscription-based games in the MMORPG category.

³ Activision Blizzard Distribution ("Distribution") — distributes interactive entertainment software and hardware products.

ACTIVISION BLIZZARD, INC. AND SUBSIDIARIES OUTLOOK

For the Quarter Ending December 31, 2012 and Year Ending December 31, 2012 GAAP to Non-GAAP Reconciliation (Amounts in millions, except per share data)

	Outlook for Three Months Ending <u>December 31, 2012</u>			Outlook for Year Ending <u>December 31, 2012</u>		
Net Revenues (GAAP)		\$	1,485	\$	4,574	
Excluding the impact of: Change in deferred net revenues	(a)		927		231	
Non-GAAP Net Revenues		\$	2,412	\$	4,805	
Earnings Per Diluted Share (GAAP)		\$	0.19	\$	0.88	
Excluding the impact of: Net effect from deferral in net revenues and related cost of sales Stock-based compensation Amortization of intangible assets	(b) (c) (d)		0.46 0.04 0.01		0.11 0.09 0.02	
Non-GAAP Earnings Per Diluted Share		\$	0.70	\$	1.10	

- (a) Reflects the net change in deferred net revenues.
- (b) Reflects the net change in deferred net revenues and related cost of sales.
- (c) Reflects expense related to stock-based compensation.
- (d) Reflects amortization of intangible assets.

The per share adjustments are presented as calculated, and the GAAP and non-GAAP earnings (loss) per share information is also presented as calculated. The sum of these measures, as presented, may differ due to the impact of rounding.