

#### Activision Blizzard Announces Significantly Better-Than-Expected First Quarter CY 2010 Financial Results

#### First Quarter Net Revenues and EPS Ahead of Prior Outlook - - Company Increases CY 2010 EPS Outlook

SANTA MONICA, Calif., May 6, 2010 /PRNewswire via COMTEX News Network/ -- Activision Blizzard, Inc. (Nasdaq: ATVI) today announced better-than-expected financial results for the first quarter 2010.

For the quarter ended March 31, 2010, Activision Blizzard's GAAP net revenues were \$1.3 billion, and its non-GAAP net revenues were \$714 million.

For the quarter ended March 31, 2010, Activision Blizzard's reported GAAP earnings per diluted share were \$0.30, and the company's non-GAAP earnings per diluted share were \$0.09.

The company reports results on both a GAAP and a non-GAAP basis. Please refer to the tables at the back of this press release for a reconciliation of the company's GAAP and non-GAAP results

Robert Kotick, CEO of Activision Blizzard, stated, "Our better-than-expected first quarter performance was driven by strong global consumer demand for Activision's *Call of Duty: Modern Warfare*® 2 was the #1 title overall in the U.S. and Europe for the quarter, which illustrates the continued momentum of our catalogue. Additionally, during the quarter, Activision launched DreamWorks' *How To Train Your Dragon* and the *Call of Duty: Modern Warfare* 2 *Stimulus Package*, which shattered Xbox LIVE® records with more than one million packages downloaded in the first 24 hours."

Kotick continued, "Throughout the remainder of the year, we plan to release our strongest video game lineup ever based on some of the industry's highest quality, profitable franchises. We expect to deliver record calendar year non-GAAP net earnings and expanded non-GAAP operating margins. In addition, we continue to strengthen our franchise portfolio and development resources for the future. Our high-quality brands, industry leading operational capabilities and solid balance sheet should enable us to take full advantage of the opportunities afforded by the expanding interactive entertainment market and allow us to deliver continued superior returns to our shareholders.

"As of March 31, 2010, we have delivered compound shareholder returns of 28% compared to the S & P average of -2% over a ten-year period. We continue to find ways to add profitable franchises that allow us to increase our operating margins. In this regard we recently announced a ten-year alliance with Bungie, one of the premier studios in our industry. This relationship will allow Activision to broaden its product portfolio with exciting new games and underscores our commitment to partnering with the best creative talent in the industry," Kotick added.

#### **Business Highlights**

For the quarter ended March 31, 2010, according to The NPD Group, Charttrack and Gfk, in the U.S. and Europe, Activision's *Call of Duty* was the #1 third-party franchise, and *Call of Duty: Modern Warfare 2* became the #1 best-selling third-party video game of all time. Additionally, in the U.S., Activision Blizzard was the #1 third-party publisher for the Nintendo Wii and Nintendo DS, according to The NPD Group.

Other business highlights are as follows:

- For the quarter, in the U.S., Activision's Band Hero™ and Cabela's Big Game Hunter 2010 were top-10 titles on the Nintendo Wii, according to The NPD Group.
- Activision's Call of Duty: Modern Warfare 2 and Blizzard Entertainment's World of Warcraft: Wrath of the Lich King® were top-10 U.S. PC titles for the quarter, according to The NPD Group.
- On February 10, 2010, Activision Blizzard announced that its Board of Directors had authorized a stock repurchase program under which the company can repurchase up to \$1 billion of the company's stock. As of March 31, 2010, the company had purchased \$92 million, or approximately 8.5 million shares, of common stock at an average price of \$10.84 per share under this program.
- On April 2, 2010, Activision Blizzard paid a cash dividend of \$0.15 per common share to shareholders of record at the close of business on February 22, 2010.
- On March 2, 2010, Activision Publishing announced the formation of a new business unit dedicated to the Call of Duty franchise that is expected to further the brand as the leading
  action entertainment franchise in new geographies and with new margin expanding digital business models. Additionally, the company announced that it expects to release a new Call
  of Duty game in 2011. The new business unit is being headed by Philip Earl, who previously was responsible for Activision Publishing's Asia Pacific region and has held senior
  executive positions with Procter & Gamble and Nestle.
- On April 29, 2010, Bungie, the developer of blockbuster game franchises including Halo, Myth and Marathon, and Activision announced an exclusive 10-year alliance to bring Bungie's next big action game universe to market.
- On May 3, 2010, Blizzard Entertainment announced that its highly anticipated real-time strategy game, StarCraft® II: Wings of Liberty™, will arrive in stores throughout the United States, Canada, Europe, South Korea, Australia, New Zealand, Russia, Mexico, Singapore, Indonesia, Malaysia, Thailand, the Philippines, and the regions of Taiwan, Hong Kong, and Macau starting on July 27, 2010.

During the quarter, Activision Blizzard announced two key appointments -- Mike Griffith as Vice Chairman of Activision Blizzard and Thomas Tippl as Chief Operating Officer of Activision Blizzard.

#### Company Outlook

For the second quarter of calendar year 2010, Activision Publishing expects to release four exciting games - its new racing title *Blur*<sup>TM</sup>, which delivers a fun and accessible experience; *Shrek Forever After*<sup>TM</sup>, which is based on DreamWorks Animation's upcoming feature film; an original Transformers game, *Transformers*<sup>TM</sup>: *War For Cybertron*, and *Singularity*<sup>TM</sup>.

Activision Blizzard's outlook is subject to significant risks and uncertainties including declines in demand for its products, competition, litigation and associated costs, fluctuations in foreign exchange and tax rates, counterparty risks relating to customers, licensees, licensors and manufacturers and risks relating to the ongoing ability of Blizzard Entertainment's licensee, NetEase.com, Inc., to operate *World of Warcraft* in China on a paying basis without interruption.

The company's outlook is also based on assumptions about sell through rates for its products, and the launch timing, success and pricing of its new slate of products. Current macroeconomic conditions increase those risks and uncertainties. As a result of these and other factors, actual results may deviate materially from the outlook presented below.

For calendar year 2010, Activision Blizzard still expects GAAP net revenues of \$4.2 billion and non-GAAP net revenues of \$4.4 billion, which were provided on February 10, 2010.

The company is increasing its calendar year GAAP earnings per diluted share outlook to \$0.49, as compared with its prior GAAP earnings per diluted share outlook of \$0.47, which was provided on February 10, 2010. On a non-GAAP basis, the company now expects earnings per diluted share of \$0.72, as compared to its prior non-GAAP earnings per diluted share outlook of \$0.70, provided on February 10, 2010.

For the second quarter 2010, Activision Blizzard expects GAAP net revenues of \$925 million, and GAAP earnings per diluted share of \$0.11. On a non-GAAP basis, the company expects net revenues of \$700 million and \$0.04 earnings per diluted share for the second quarter.

#### Conference Call

Today at 4:30 p.m. EDT, Activision Blizzard's management will host a conference call and Webcast to discuss the company's results for the quarter ended March 31, 2010 and management's outlook for the remainder of the calendar year. The company welcomes all members of the financial and media communities and other interested parties to visit the "Investor

Relations" area of www.activisionblizzard.com to listen to the conference call via live Webcast or to listen to the call live by dialing into 888-401-4669 in the U.S. with passcode 4032865.

#### **Non-GAAP Financial Measures**

Activision Blizzard provides net revenues, net income (loss), earnings (loss) per share and operating margin data and guidance both including (in accordance with GAAP) and excluding (non-GAAP): the impact of the change in deferred net revenues and related cost of sales with respect to certain of the company's online-enabled games; expenses related to share-based payments; Activision Blizzard's non-core exit operations (which are the operating results of products and operations of the historical Vivendi Games, Inc. businesses that the company has exited or substantially wound down); costs related to the business combination between Activision, Inc. and Vivendi Games, Inc. (including transaction costs, integration costs, and restructuring activities); the amortization of intangibles and impairment of intangible assets; and the associated tax benefits.

Management believes that the presentation of these non-GAAP financial measures provides investors with additional useful information to measure Activision Blizzard's financial and operating performance because they facilitate comparison of operating performance between periods and help investors to better understand the operating results of Activision Blizzard. Internally, management uses these non-GAAP financial measures in assessing the company's operating results, as well as in planning and forecasting.

Non-GAAP financial measures should be considered in addition to, not as a substitute for or superior to, financial measures determined in accordance with GAAP. Activision Blizzard recognizes that there are limitations associated with the use of these non-GAAP financial measures.

Activision Blizzard's non-GAAP financial measures are not based on a comprehensive set of accounting rules or principles, and the terms non-GAAP net revenues, non-GAAP net income, non-GAAP earnings per share, and non-GAAP operating margin do not have a standardized meaning. Therefore, other companies may use the same or similarly named measures, but exclude different items, which may not provide investors a comparable view of Activision Blizzard's performance in relation to other companies.

Management compensates for the limitations resulting from the exclusion of these items by considering the impact of the items separately and by considering Activision Blizzard's GAAP as well as non-GAAP results and outlook and, in this release, by presenting the most comparable GAAP measures directly ahead of non-GAAP measures, and by providing a reconciliation that indicates and describes the adjustments made.

#### **About Activision Blizzard**

Headquartered in Santa Monica, California, Activision Blizzard, Inc. is a worldwide online, PC, console and handheld game publisher with leading positions across every major category of the rapidly growing interactive entertainment software industry.

Activision Blizzard maintains operations in the U.S., Canada, the United Kingdom, France, Germany, Ireland, Italy, Sweden, Spain, Norway, Denmark, the Netherlands, Australia, South Korea, China, and the region of Taiwan. More information about Activision Blizzard and its products can be found on the company's website, www.activisionblizzard.com.

Cautionary Note Regarding Forward-looking Statements: Information in this press release that involves Activision Blizzard's expectations, plans, intentions or strategies regarding the future, including statements under the heading "Company Outlook," are forward-looking statements that are not facts and involve a number of risks and uncertainties. Activision Blizzard generally uses words such as "outlook," "will," "ould," "would," "inght," "remains," "to be," "plans," "believes," "may," "expects," "intends," "anticipates," "estimate," "plan," "positioned," "potential," "project," "remain," "scheduled," "set to," "subject to," "upcoming" and similar expressions to identify forward-looking statements. Factors that could cause Activision Blizzard's actual future results to differ materially from those expressed in the forward-looking statements set forth in this release include, but are not limited to, sales levels of Activision Blizzard's titles, shifts in consumer spending trends, the impact of the current macroeconomic environment, the seasonal and cyclical nature of the interactive game market, any further difficulties related to World of Warcraft in China, Activision Blizzard's ability to predict consumer preferences among competing hardware platforms, declines in software pricing, product returns and price protection, product delays, retail acceptance of Activision Blizzard's products, adoption rate and availability of new hardware (including peripherals) and related software, industry competition including from used games and other forms of entertainment, litigation risks and associated costs, rapid changes in technology, industry standards, business models including online and used games, and consumer preferences including interest in specific genres such as music, first-person action and massively multiplayer online games, protection of proprietary rights, maintenance of relationships with key personnel, customers, licensees, licensors, and third-party developers, including the ability to attract, retain a

ACTIVISION BLIZZARD, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

(Amounts in millions, except per share data)

|  | Th | Three months ended March 31 |    |       |  |  |  |
|--|----|-----------------------------|----|-------|--|--|--|
|  |    | 2010                        |    | 2009  |  |  |  |
| Net revenues:  |    |                             |    |       |  |  |  |
| Product sales  | \$ | 986                         | S  | 690   |  |  |  |
| Subscription, licensing and other revenues                                 |    | 322                         |    | 291   |  |  |  |
| Total net revenues   |    | 1,308                       |    | 981   |  |  |  |
| Costs and expenses:  |    |                             |    |       |  |  |  |
| Cost of sales - product costs  |    | 337                         |    | 296   |  |  |  |
| Cost of sales - software royalties and amortization                        |    | 99                          |    | 72    |  |  |  |
| Cost of sales - intellectual property licenses                             |    | 43                          |    | 64    |  |  |  |
| Cost of sales - massively multi-player online role playing game ("MMORPG") |    | 54                          |    | 52    |  |  |  |
| Product development  |    | 143                         |    | 117   |  |  |  |
| Sales and marketing  |    | 56                          |    | 83    |  |  |  |
| General and administrative   |    | 65                          |    | 103   |  |  |  |
| Restructuring  |    | -                           |    | 15    |  |  |  |
| Total costs and expenses   |    | 797                         |    | 802   |  |  |  |
| Operating income   |    | 511                         |    | 179   |  |  |  |
| Investment and other income, net   |    | -                           |    | 10    |  |  |  |
| Income before income tax expense   |    | 511                         |    | 189   |  |  |  |
| Income tax expense   |    | 130                         |    | -     |  |  |  |
| Net income   | \$ | 381                         | \$ | 189   |  |  |  |
| Basic earnings per common share  | \$ | 0.30                        | S  | 0.14  |  |  |  |
| Weighted average common shares outstanding                                 |    | 1,248                       |    | 1,308 |  |  |  |
| Diluted earnings per common share  | \$ | 0,30                        | \$ | 0.14  |  |  |  |
| Weighted average common shares outstanding assuming dilution               |    | 1,264                       |    | 1,359 |  |  |  |
|  |    |                             | 1  |       |  |  |  |

#### ACTIVISION BLIZZARD, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

#### (Unaudited)

|  | M  | arch 31, | Dece | ember 31, |
|--|----|----------|------|-----------|
|  |    | 2010     |      | 2009      |
| SSETS                                      |    |          |      |           |
| Current assets:                            |    |          |      |           |
| Cash and cash equivalents                  | \$ | 2,695    | S    | 2,7       |
| Short-term investments                     |    | 647      |      | 4         |
| Accounts receivable, net                   |    | 134      |      | 7         |
| Inventories                                |    | 194      |      | 2         |
| Software development                       |    | 217      |      | 2         |
| Intellectual property licenses             |    | 40       |      |           |
| Deferred income taxes, net                 |    | 395      |      | 4         |
| Other current assets                       |    | 164      |      | 3         |
| Total current assets                       |    | 4,486    |      | 5,3       |
| Long-term investments                      |    | 23       |      |           |
| Software development                       |    | 4        |      |           |
| Intellectual property licenses             |    | 29       |      |           |
| Property and equipment, net                |    | 131      |      | 1         |
| Other assets                               |    | 11       |      |           |
| Intangible assets, net                     |    | 599      |      | 6         |
| Trademark and trade names                  |    | 433      |      | 4         |
| Goodwill                                   |    | 7,150    |      | 7,1       |
| Total assets                               | \$ | 12,866   | \$   | 13,7      |
|  |    |          |      |           |
| ABILITIES AND SHAREHOLDERS' EQUITY         |    |          |      |           |
| Current liabilities:                       |    |          |      |           |
| Accounts payable                           | \$ | 147      | \$   | 3         |
| Deferred revenues                          |    | 772      |      | 1,4       |
| Accrued expenses and other liabilities     |    | 623      |      | 7         |
| Total current liabilities                  |    | 1,542    |      | 2,5       |
| Deferred income taxes, net                 |    | 254      |      | 2         |
| Other liabilities                          |    | 202      |      | 2         |
| Total liabilities                          |    | 1,998    |      | 2,9       |
| Chamballant and the                        |    |          |      |           |
| Shareholders' equity:<br>Common stock      |    |          |      |           |
|  |    | 12.221   |      | 40.0      |
| Additional paid-in capital                 |    | 12,234   |      | 12,3      |
| Treasury stock                             |    | (1,342)  |      | (1,2      |
| Retained earnings (accumulated deficit)    |    | 20       |      | (3        |
| Accumulated other comprehensive loss       |    | (44)     |      |           |
| Total shareholders' equity                 |    | 10,868   |      | 10,7      |
| Total liabilities and shareholders' equity | \$ | 12,866   | \$   | 13,7      |

#### ACTIVISION BLIZZARD, INC. AND SUBSIDIARIES

RECONCILIATION OF GAAP NET INCOME TO NON-GAAP MEASURES (Amounts in millions, except earnings per share data)

|  |     |              |                 | Cost of Sales -<br>Software | Cost of Sales -<br>Intellectual |                 |             |           |                |                 |
|--|-----|--------------|-----------------|-----------------------------|---------------------------------|-----------------|-------------|-----------|----------------|-----------------|
|  |     |              | Cost of Sales - | Royalties and               | Property                        | Cost of Sales - | Product     | Sales and | General and    | Total Costs and |
| Three months ended March 31, 2010  |     | Net Revenues | Product Costs   | Amortization                | Licenses                        | MMORPG          | Development | Marketing | Administrative | Expenses        |
| GAAP Measurement   |     | \$ 1,30      | \$ 337          | \$ 99                       | \$ 43                           | \$ 54           | \$ 143      | \$ 56     | \$ 65          | \$ 797          |
| Less: Net effect from deferral in net revenues and related cost of sales                 | (a) | (59          | (133            | (37)                        | (14)                            | -               | -           | -         | -              | (184)           |
| Less: Stock-based compensation (including purchase price accounting related adjustments) | (b) | -            | -               | (29)                        | -                               | -               | (4)         | (2)       | (9)            | (44)            |
| Less: Restructuring (included in general and administrative)                             | (c) | -            | -               | -                           | -                               | -               | -           | -         | (3)            | (3)             |
| Less: Amortization of intangible assets  | (d) | -            | (1              | (4)                         | (12)                            | -               | -           | -         | -              | (17)            |
| Non-GAAP Measurement   |     | \$ 71        | \$ 203          | \$ 29                       | \$ 17                           | \$ 54           | \$ 139      | \$ 54     | \$ 53          | \$ 549          |

| Three mostls ended March 31, 2010  |     | Operating<br>Income | Net Income | Basic Earnings<br>per Share | Diluted<br>Earnings per<br>Share |
|--|-----|---------------------|------------|-----------------------------|----------------------------------|
| GAAP Measurement   |     | \$ 511              | \$ 381     | \$ 0.30                     | \$ 0.30                          |
| Less: Net effect from deferral in net revenues and related cost of sales                 | (a) | (410)               | (308)      | (0.24)                      | (0.24)                           |
| Less: Stock-based compensation (including purchase price accounting related adjustments) | (b) | 44                  | 30         | 0.02                        | 0.02                             |
| Less: Restructuring (included in general and administrative)                             | (c) | 3                   | 2          | 0.00                        | 0.00                             |
| Less: Amortization of intangible assets  | (d) | 17                  | 11         | 0.01                        | 0.01                             |
| Non-GAAP Measurement   |     | \$ 165              | \$ 116     | \$ 0.09                     | \$ 0.09                          |

- (a) Reflects the net change in deferred net revenues and related cost of sales.
  (b) Includes expense related to stock-based compensation.
  (c) Reflects restructuring related to the Business Combination with Vivendi Games. Restructuring activities includes severance costs, facility exit costs and balance sheet write down and exit costs from the cancellation of projects.
  (d) Reflects amortization of rittangible assets.

The per share adjustments are presented as calculated, and the GAAP and non-GAAP earnings per share information is also presented as calculated. The sum of these measures, as presented, may differ the to the impact of rounding,

|   |    |              |                 | Software      | Intellectual |                 |             |           |                |               | 1 I          |
|---|----|--------------|-----------------|---------------|--------------|-----------------|-------------|-----------|----------------|---------------|--------------|
|   |    |              | Cost of Sales - | Royalties and | Property     | Cost of Sales - | Product     | Sales and | General and    |               | Total Costs  |
| Three months ended March 31, 2009   |    | Net Revenues | Product Costs   | Amortization  | Licenses     | MMORPG          | Development | Marketing | Administrative | Restructuring | and Expenses |
| GAAP Measurement  | 4  | \$ 981       | \$ 296          | \$ 72         | \$ 64        | \$ 52           | \$ 117      | \$ 83     | \$ 103         | \$ 15         | \$ 802       |
| Less: Net effect from deferral in net revenues and related cost of sales                    | a) | (256)        | (57)            | (23)          | (5           | ) -             | -           | -         | -              | -             | (89)         |
| Less: Stock-based compensation (including purchase price accounting related adjustments)    | b) | -            | -               | (4)           | -            | -               | (9)         | (3)       | (12)           | -             | (28)         |
| Less: Results of Activision Blizzard's non-core exit operations (6                          | 2) | (1)          | -               | -             |              | -               | 3           | (2)       | (6)            | -             | (5)          |
| Less: Costs related to the Business Combination, integration and restructuring (            | d) | -            | -               | -             |              | -               | -           | -         | (14)           | (15)          | (29)         |
| Less: Amortization of intangible assets and purchase price accounting related adjustments ( | e) | -            | (1)             | (17)          | (27          | ) -             | -           | -         | (1)            | -             | (46)         |
| Non-GAAP Measurement  | 1  | \$ 724       | \$ 238          | \$ 28         | \$ 28        | \$ 52           | \$ 111      | \$ 78     | \$ 70          | \$ -          | \$ 605       |
|   |    |              |                 |               |              |                 |             |           |                |               |              |

|   |     | Operating |            | Basic Earnings | Diluted<br>Earnings per |
|---|-----|-----------|------------|----------------|-------------------------|
| Three months ended March 31, 2009   |     | Income    | Net Income | per Share      | Share                   |
| GAAP Measurement  |     | \$ 179    | \$ 189     | \$ 0.14        | \$ 0.14                 |
| Less: Net effect from deferral in net revenues and related cost of sales                  | (a) | (167)     | (134)      | (0.09)         | (0.09)                  |
| Less: Stock-based compensation (including purchase price accounting related adjustments)  | (b) | 28        | 17         | 0.01           | 0.01                    |
| Less: Results of Activision Blizzard's non-core exit operations                           | (c) | 4         | 3          | 0.00           | 0.00                    |
| Less: Costs related to the Business Combination, integration and restructuring            | (d) | 29        | 17         | 0.01           | 0.01                    |
| Less: Amortization of intangible assets and purchase price accounting related adjustments | (e) | 46        | 19         | 0.01           | 0.01                    |
| Non-GAAP Measurement  |     | \$ 119    | \$ 111     | \$ 0.08        | \$ 0.08                 |

- (a) Reflects the net change in deferred net revenues and related cost of sales.
  (b) Includes exprese related to stock-based compensation.
  (c) Reflects the results of products and operations from the historical Vivends Games businesses that the company has exited, divested or wound down.
  (d) Reflects cost related to the businesses Combination uses Combination us

## ACTIVISION BLIZZARD, INC. AND SUBSIDIA RIES FINANCIAL INFORMATION For the Three Months Ended March 31, 2010 and 2009 (Amounts in millions)

|   |      |            |               |       |    |            | onths Ended |             |        |                 |            |     |
|---|------|------------|---------------|-------|----|------------|-------------|-------------|--------|-----------------|------------|-----|
|   | Ma   | irch 3     | 1, 2010       |       |    | March 3    |             | \$ Increase |        | ease            | % Increase |     |
|   | Amou | nt         | % of Total    | _     | Αn | nount      | % of Total  |             | (Decre | ease)           | (Decrease) | _   |
| GAAP Net Revenues by Segment/Platform Mix                                 |      |            |               |       |    |            |             |             |        |                 |            | •   |
| Activision and Blizzard:  |      |            |               |       |    |            |             |             |        |                 |            |     |
| MMORPG  | \$   | 306        | 24 %          | 6     | \$ | 314        | 32 9        | 6           | \$     | (8)             |            | ) % |
| PC and other  |      | 53         | 4             |       |    | 46         | .5          |             |        | . 7             | . 15       |     |
| Sony PlayStation 3  |      | 304<br>15  | 23            |       |    | 131<br>40  | 13          |             |        | 173             | 132        |     |
| Sony Play Station 2<br>Microsoft Xbox 360                                 |      | 384        | 1<br>29       |       |    | 198        | 4<br>20     |             |        | (25)            | (63)<br>94 | 1   |
|   |      |            |               |       |    |            |             |             |        |                 |            |     |
| Nintendo Wii  |      | 136<br>839 | 11            | _     |    | 134<br>503 | 14<br>51    |             |        | 336             | 1          |     |
| Total console   |      |            | 64            |       |    |            | 51          |             |        |                 | 67         |     |
| Sony PlayStation Portable   |      | 5          |               |       |    | 6          |             |             |        | (1)             | (17)       | 1   |
| Nintendo Dual Screen  |      | 34         | 3             | _     |    | 26         | 3           |             |        | 8               | 31         |     |
| Total handheld  |      | 39         | 3             | _     |    | 32         | 3           |             |        | 7               | 22         |     |
| Total Activision and Blizzard   | 1,   | 237        | 95            | -     |    | 895        | 91          |             |        | 342             | 38         |     |
| Distribution:   |      |            |               |       |    |            |             |             |        |                 |            |     |
| Total Distribution  |      | 71         | 5             |       |    | 85         | 9           |             |        | (14)            | (16)       | )   |
| Total platform mix net revenues   | 1,   | 308        | 100           | _     |    | 980        | 100         |             |        | 328             | 33         |     |
| Other 1   |      |            |               |       |    |            |             |             |        | (1)             | (100)      |     |
| Total consolidated GAAP net revenues                                      | - 1  | 308        | 100           | OC. — |    | 981        | 100         | 06.         |        | 327             | 33         |     |
| road consolidated court lies to tendes                                    |      | 500        | 100           | _     |    | 701        | 100         |             |        | 241             |            |     |
| Change in Deferred Net Revenues 1   |      |            |               |       |    |            |             |             |        |                 |            |     |
| Activision and Blizzard:  |      |            |               |       |    |            |             |             |        |                 |            |     |
| MMORPG  |      | (9)        |               |       |    | (33)       |             |             |        | 24              | (73)       |     |
| PC and other  |      | (23)       |               |       |    | (17)       |             |             |        | (6)             | 35         |     |
| Sony PlayStation 3  |      | 222)       |               |       |    | (71)       |             |             |        | (151)           | 213        |     |
| Microsoft Xbox 360  |      | 280)       |               |       |    | (92)       |             |             |        | (188)           | 204        |     |
| Nintendo Wii  |      | (60)       |               | _     |    | (43)       |             |             |        | (17)            | 40         |     |
| Total Console   |      | 562)       |               |       |    | (206)      |             |             |        | (356)           | 173        |     |
| Total changes in deferred net revenues                                    |      | 594)       |               | _     |    | (256)      |             |             |        | (338)           | 132        |     |
| Other 1   |      | _          |               | _     |    | (1)        |             |             |        | 1               | NM         |     |
| No. CAADNA Downson by Comment/Distress Miles                              |      |            |               |       |    |            |             |             |        |                 |            |     |
| Non-GAAP Net Revenues by Segment/Platform Mix<br>Activision and Blizzard: |      |            |               |       |    |            |             |             |        |                 |            |     |
| MMORPG  |      | 297        | 42 (          | or    |    | 281        | 39          | 96          |        | 16              |            |     |
| PC and other  |      | 30         | 42 1          | 160   |    | 281        | 39 .        | To .        |        | 16              | 6          |     |
| Sony PlayStation 3  |      | 82         | 11            |       |    | 60         | 8           |             |        | 22              | 37         |     |
| Sony PlayStation 2  |      | 15         | 2             |       |    | 40         | 5           |             |        | (25)            | (63)       |     |
| Microsoft Xbox 360  |      | 104        | 15            |       |    | 106        | 15          |             |        | (23)            | (2)        |     |
| Nintendo Wii  |      | 76         | 11            |       |    | 91         | 13          |             |        | (15)            | (16)       |     |
| Total console   |      | 277        | 30            | -     |    | 297        | 41          |             |        | (20)            | (7)        |     |
|   |      | 5          | 1             |       |    |            |             |             |        |                 |            |     |
| Sony PlayStation Portable   |      | 34         |               |       |    | 6          | 1 3         |             |        | (1)             | (17)       |     |
| Nintendo Dual Screen<br>Total handheld                                    |      | 39         | <u>4</u><br>5 | -     |    | 26<br>32   | 4           |             |        | - <u>8</u><br>7 | 31<br>22   |     |
|   |      |            |               | _     |    |            |             |             |        |                 |            |     |
| Total Activision and Blizzard   |      | 643        | 90            | -     |    | 639        | 88          |             |        | 4               | 1          |     |
| Total Distribution  |      | 71         | 10            | _     |    | 85         | 12          |             |        | (14)            | (16)       | )   |
| Total non-GAAP net revenues 2   | \$   | 714        | 100 %         | 6     | \$ | 724        | 100 9       | 6           | \$     | (10)            | (1)        | )   |
|   |      |            |               |       |    |            |             |             |        |                 |            |     |

<sup>&</sup>lt;sup>1</sup>We provide net revenues including (in accordance with GAAP) and excluding (non-GAAP) the impact of changes in deferred net revenues and other.

<sup>2</sup> Total non-GAAP net revenues presented also represents our total operating segments net revenues.

# ACTIVISION BLIZZARD, INC. AND SUBSIDIARIES FINANCIAL INFORMATION For the Three Months Ended March 31, 2010 and 2009 (Amounts in millions)

|  | <br>March 31, 2010<br>Amount % of Total |            |    | _   | March 3 | ths Ended<br>1, 2009<br>% of Total | \$ Increase<br>(Decrease) |     | % Increase<br>(Decrease) |            |     |
|--|---|------------|----|-----|---------|------------------------------------|---------------------------|-----|--------------------------|------------|-----|
| GAAP Net Revenues by Geographic Region       | <br>illount                             | % Of Total |    | - ^ | inount  | % of Total                         | -                         | (Le | crease)                  | (Decrease) |     |
| North America                                | \$<br>703                               | 54         | œ. | s   | 524     | 53                                 | q,                        | \$  | 179                      | 34         | or. |
|  | \$<br>524                               | 40         | 70 | 3   | 392     | 40                                 | 700                       | 3   | 132                      | 34         | 700 |
| Europe                                       |   | -          |    |     |         | 40                                 |                           |     |                          |            |     |
| Asia Pacific                                 | <br>81                                  | 6          |    | _   | 64      | 100                                | -                         |     | 17                       | 27<br>33   |     |
| Total geographic region net revenues         | 1,308                                   | 100        |    |     | 980     | 100                                |                           |     | 328                      | 33         |     |
| Other 1                                      | _                                       | _          |    |     | 1       | _                                  |                           |     | (1)                      | NM         |     |
| Total consolidated GAAP net revenues         | <br>1,308                               | 100        | %  |     | 981     | 100                                | %                         |     | 327                      | 33         |     |
| Change in Deferred Net Revenues <sup>1</sup> |   |            |    |     |         |                                    |                           |     |                          |            |     |
| North America                                | (312)                                   |            |    |     | (150)   |                                    |                           |     | (162)                    | 108        |     |
| Europe                                       | (254)                                   |            |    |     | (99)    |                                    |                           |     | (155)                    | 157        |     |
| Asia Pacific                                 | <br>(28)                                |            |    | _   | (7)     |                                    |                           |     | (21)                     | 300        |     |
| Total changes in net revenues                | <br>(594)                               |            |    | _   | (256)   |                                    |                           |     | (338)                    | 132        |     |
| Other <sup>1</sup>                           | <br>-                                   |            |    |     | (1)     |                                    |                           |     | 1                        | NM         |     |
| Non-GAAP Net Revenues by Geographic Region   |   |            |    |     |         |                                    |                           |     |                          |            |     |
| North America                                | 391                                     | 55         | %  |     | 374     | 52                                 | %                         |     | 17                       | 5          |     |
| Europe                                       | 270                                     | 38         |    |     | 293     | 40                                 |                           |     | (23)                     | (8)        |     |
| Asia Pacific                                 | 53                                      | 7          |    |     | 57      | 8                                  |                           |     | (4)                      | (7)        |     |
| Total non-GAAP net revenues 2                | \$<br>714                               | 100        | %  | \$  | 724     | 100                                | %                         | \$  | (10)                     | (1)        |     |

<sup>&</sup>lt;sup>1</sup> We provide net revenues including (in accordance with GAAP) and excluding (non-GAAP) the impact of changes in deferred net revenues and other, <sup>2</sup> Total non-GAAP net revenues presented also represents our total operating segments net revenues.

### A CTIVISION BLIZZARD, INC. AND SUBSIDIARIES ACTIVISION BLZZARD, INC. AND SUBSIDIARIES SEGMENT INFORMATION For the Three Months Ended March 31, 2010 and 2009 (Amounts in millions)

|   | Three Months Ended |            |            |   |    |                 |            |   |             |                        |
|---|--------------------|------------|------------|---|----|-----------------|------------|---|-------------|------------------------|
|   |                    | March 3    | 1, 2010    |   |    | March 3         | 1, 2009    |   | \$ Increase | % Increase             |
|   | Ar                 | nount      | % of Total |   | An | nount           | % of Total |   | (Decrease   | e) (Decrease)          |
| Segment net revenues:   |                    |            |            |   |    |                 |            |   |             |                        |
| Activision (0)  | \$                 | 337        | 26         | % | \$ | 348             | 35         | % | \$ (1       |                        |
| Blizzard (8)  |                    | 306        | 23         |   |    | 291             | 30         |   | 1           |                        |
| Distribution (III)  |                    | 71         | 6          |   |    | 85              | 9          |   | (1          |                        |
| Operating segments total  |                    | 714        | 55         |   |    | 724             | 74         |   | (1          | 0) (1)                 |
| Reconciliation to consolidated net revenues:  |                    |            |            |   |    |                 |            |   |             |                        |
| Net effect from deferral of net revenues  |                    | 594        | 45         |   |    | 256             | 26         |   | 33          | 8 132                  |
| Other (*)   |                    | -          | -          |   |    | 1               | -          |   | (           | <ol> <li>NM</li> </ol> |
| Consolidated net revenues   |                    | 1,308      | 100        | % |    | 981             | 100        | % | 32          | 7 33                   |
| Activision (6) Blizzard (6) Distribution (10) Operating segments total              | _                  | 158<br>165 |            |   |    | 143<br>3<br>119 |            |   | 3<br>1<br>( | 5 10<br>3) NM          |
| Reconciliation to consolidated operating income:                                    |                    |            |            |   |    |                 |            |   |             |                        |
| Net effect from deferral of net revenues and related cost of sales                  |                    | 410        |            |   |    | 167             |            |   | 24          | 3 146                  |
| Stock-based compensation expense  |                    | (44)       |            |   |    | (28)            |            |   | (1          | 6) 57                  |
| Restructuring   |                    | (3)        |            |   |    | (15)            |            |   | , i         |                        |
| Amortization of intangible assets and purchase price accounting related adjustments |                    | (17)       |            |   |    | (46)            |            |   | 2           |                        |
| Integration and transactions costs  |                    |            |            |   |    | (14)            |            |   | 1           | 4 NM                   |
| Other (P)   |                    | -          |            |   |    | (4)             |            |   |             | 4 NM                   |
| Consolidated operating income   | \$                 | 511        |            |   | \$ | 179             |            |   | \$ 33       | 2 185                  |
| Operating margin from total operating segments                                      |                    | 23%        |            |   |    | 16%             |            |   |             | _                      |

- (i) Activision Publishing ("Activision") publishes interactive entertainment software and peripherals.

  (ii) Bitzard Bitzard Intertainment, Inc. and its subsidiaries ("Bitzard") publishes against and online subscription-based games in the MMORPG cate gory.

  (iii) Activision Bitzard Intertainment, Inc. and its subsidiaries ("Bitzard") publishes games and online subscription-based games in the MMORPG cate gory.

  (iii) Activision Bitzard Distribution ("Distributions") distributes interactives entertainment software products.

  (iv) Other represent Nos-Cost activities, which are gazy Verendl Games' divisions or business suft in that have crited, divested or wound down as part of our extractivity and integration effects as earlied file Bitterious Combination, Prior to July 1, 2009, Nos-Core activities were managed as a stand since operating segment, however, it sight of the minimal activities and inagrificance of Nos-Core activities, as of that date we crased their management as a separate operating segment and connectuately, we are to longer provising perparent operating segment and connectuating were no longer provising perparent operating segment and connectuating.

### ACTIVISION BLIZZARD, INC. AND SUBSIDIARIES OUTLOOK For the Quarter Ending June 30, 2010 and Year Ending December 31, 2010 GAAP to Non-GAAP Reconciliation

| (Amounts in millions, except per share data)  |                   | Three Mo | look for<br>onths Ending<br>30, 2010 | Outlook for<br>Year Ending<br>December 31, 2010 |                      |  |
|---|-------------------|----------|--------------------------------------|---|----------------------|--|
| Net Revenues (GAAP)   |                   | \$       | 925                                  | \$  | 4,180                |  |
| Excluding the impact of:<br>Change in deferred net revenues   | (a)               |          | (225)                                |   | 220                  |  |
| Non-GAAP Net Revenues   |                   | \$       | 700                                  | \$  | 4,400                |  |
| Earnings Per Diluted Share (GAAP)   |                   | \$       | 0.11                                 | \$  | 0.49                 |  |
| Excluding the impact of: Change in delerred net revenues and related cost of sales Stock based compensation Amortization of intangible assets | (b)<br>(c)<br>(d) |          | (0.10)<br>0.02<br>0.01               |   | 0.09<br>0.08<br>0.06 |  |
| Non-GAAP Earnings Per Diluted Share   |                   | \$       | 0.04                                 | \$  | 0.72                 |  |

(a) Reflects the not change in deferred not revenues.

(b) Reflects the not change in deferred not revenues and related cost of sales.

(c) Reflects stock based compensation costs. Also includes the costs of the Elizzard Entertainment equity plan and Visendi awards to Isistincial Vis

The per share adjustments are presented as calculated, and the GAP and non-GAP earnings (loss) per share information is also presented as calculated. The sum of these measures, as presented, may differ due to the impact of rounding.

SOURCE Activision Blizzard, Inc.

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