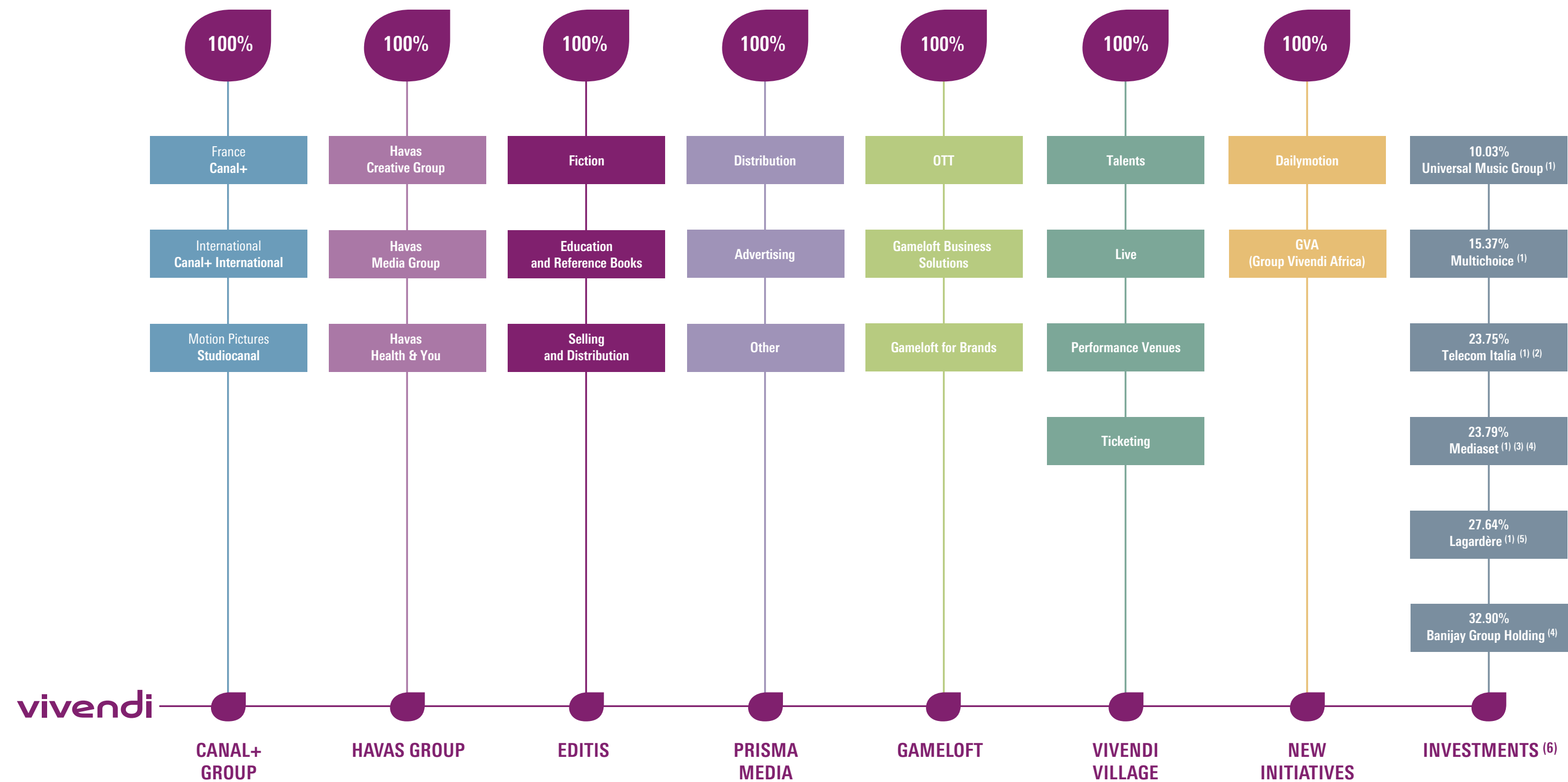


SIMPLIFIED ORGANIZATION CHART AS OF SEPTEMBER 30, 2021



(1) Listed company.
(2) Based on the number of ordinary shares with voting rights.
(3) Following a settlement agreement between Vivendi, Fininvest and Mediaset finalized on July 22, 2021, Vivendi committed to sell on the stock market, over a five-year period, the entire 19.18% Mediaset equity stake held through the independent trustee Simon Fiduciaria. Fininvest acquired 5% of the Mediaset share capital, held directly by Vivendi which remains a Mediaset shareholder with its residual 4.61% stake which it will be free to retain or sell at any time.
(4) Of the share capital (% of interest).
(5) Subject to regulatory approvals, Vivendi will hold 45.1% of the share capital and 36.1% of the voting rights of Lagardère SA by December 15, 2022, following Amber Capital's offer to Vivendi to acquire its stake in Lagardère, offer accepted by the Vivendi Supervisory Board on September 15, 2021.
(6) Percentage of controlling interest as of September 30, 2021.