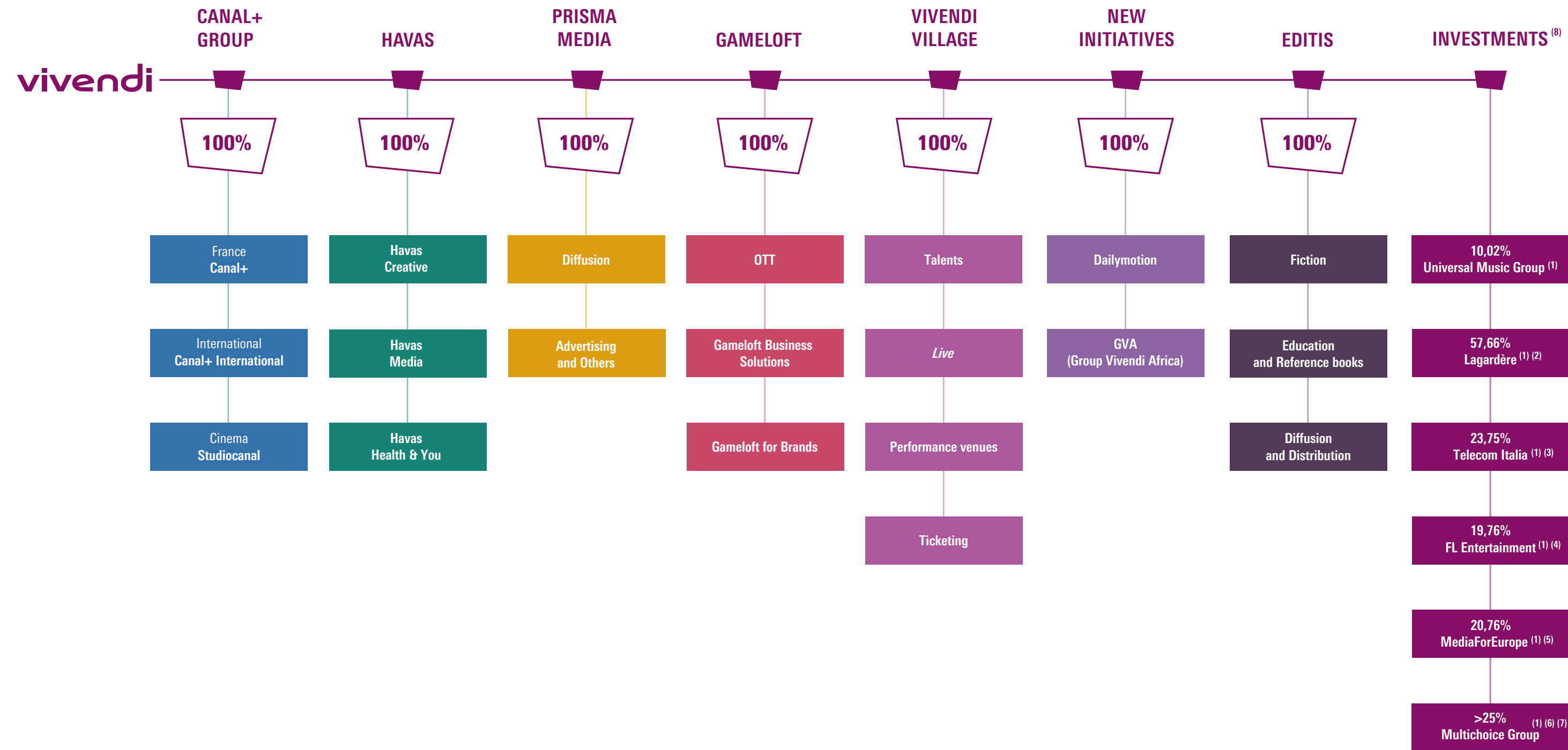


# SIMPLIFIED ORGANIZATION CHART AS OF DECEMBER 31, 2022



(1) Listed company.

(2) Vivendi will exercise only 22.81% of the theoretical voting rights until the acquisition of control of Lagardère is approved by the competition authorities. As indicated in its prospectus approved by the AMF under no. 22-106, Vivendi will not exercise the voting rights attached to the shares acquired from Amber Capital or in the public tender offer.

(3) Based on the total number of ordinary shares with voting rights.

(4) Based on the total number of ordinary shares.

(5) Following the settlement agreement between Vivendi, Fininvest and MediaForEurope (formerly Mediaset) finalized on July 22, 2021, Vivendi has undertaken to sell on the market, over a period of five years, the entire 19.19% stake in MediaForEurope held by Simon Fiduciaria. Fininvest acquired 5% of MediaForEurope's capital, held directly by Vivendi, which remains a MediaForEurope shareholder with a residual interest of 4.02%, which it can keep or sell at any time.

(6) South African regulations prohibit foreign investors (excluding African Union countries that have entered into bilateral agreements) from holding a direct or indirect financial interest of more than 20% of the voting rights or controlling a company holding a commercial broadcasting license. MultiChoice Group's bylaws therefore limit the voting rights of all foreign shareholders to 20%, with, if necessary, a proportional reduction of their voting rights.

(7) The interest has exceeded 30% since February 9, 2023.

(8) As of December 31, 2022.